

Strategic Plans 2020–2022



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Vision

We envisage a world where all people can fulfill their sexual and reproductive health and rights.

Mission

Through critical analysis and strategic actions, we connect partners and allies, strengthen their capacities, and organize advocacy and campaign actions on feminist, SRHR, and justice issues.

Values

Our work is based on the foundation that sexual and reproductive health and rights (SRHR) are human rights, and that these should be respected, protected, and fulfilled, as articulated in numerous Human Rights treaties and consensus documents.

We work within rights, justice, and feminist frameworks. Our guiding principles are nondiscrimination, respect, equality, transparency, accountability, and inclusivity. We are committed to equality for all genders and value diversity. We are self-reflective and independent from political, governmental, and religious institutions.

2020–2022 Strategic Priorities

STRATEGIC PRIORITY 1 Strong and focused actions for safe abortion rights

Improved the ability of feminists and organizations in engaging in accountability mechanisms to highlight SRHR as human rights

Supported meaningful participation of marginalized groups in accountability mechanisms and campaigns

Improved engagement at global and regional human rights mechanisms.

STRATEGIC PRIORITY 2 Effective engagement with accountability mechanisms for SRHR

Improved the ability of feminists and organizations in engaging in accountability mechanisms to highlight SRHR as human rights

Supported meaningful participation of marginalized groups in accountability mechanisms and campaigns

Improved engagement at global and regional human rights mechanisms.

STRATEGIC PRIORITY 3 Increased young people's leadership for SRHR

Supported young people's advocacy and campaigns for SRHR

Improve the ability of young people to advocate for their SRHR

Widened spaces for young people's participation in SRHR advocacy and campaigning

STRATEGIC PRIORITY 4 Strengthened organizational capacity

Deepened understanding of prevailing and emerging SRHR issues and enhancing skills to advocate and campaign for them

Strengthened capacity to manage, monitor, and evaluate projects and initiatives

Developed and implemented an effective fundraising strategy

Strengthened means of working with members and partners

Enhanced organizational tools, measures, and policies to ensure preventive and remedial actions are undertaken during outbreaks and emergency situations

Introduction

The WGNRR Strategic Plan 2020-2022 articulates what we aim to achieve and how we will achieve, over the next three years toward achieving our vision of a world where all people can fulfill their sexual and reproductive health and rights SRHR for all. These sets of plans are jointly developed by staff and board and are informed by the work of our members and partners. We will strive to contribute to the global efforts to achieve sexual and reproductive health and rights for all people and counter related rollbacks, strategically focused on the following four program areas: 1) safe abortion rights, 2) accountability for SRHR, 3) young people's leadership, and 4) strengthening organizational capacity.

These program areas have been identified based on our historical priorities, the current needs during the global pandemic and capacities of our network, and our assessment of how we can best contribute in this strategic period to our overall goal.

This Strategic Plan incorporates mitigation and adjustment measures to respond to the SRHR and gendered impacts of the COVID-19 pandemic that disproportionately affect women, girls, and LGBTIQ+ persons, and other marginalized groups. At the onset of COVID-19 in 2020, WGNRR calls for a rights-based, reproductive justice, and sustainable development approach towards the COVID-19 and any other emerging health issues. The experience with previous epidemics shows us that emergency and outbreaks have gendered impacts that disproportionately affect women, girls, and LGBTIQ+ persons. They face increased threats of sexual and other forms of violence. And having to stay at home during lockdown means being imprisoned with their abusers. Persons with disabilities, indigenous, refugees and LGBTIQ+ who are normally left out of the health care system will further experience discrimination as the pandemic strains resources and services. As advocates for sexual and reproductive health and rights for all, we know only too well that this public health crisis will exacerbate the risks for people living in intersecting vulnerabilities, particularly those in contexts with fragile economic and health systems, as financial, human, and technological resources will be diverted to respond to the pandemic. This Strategic Plan embeds COVID-19 measures in all that we do and we will heighten the advocacy and campaigns to ensure that access to essential SRHR information and services remain critical during the pandemic.

The WGNRR TEAM



WGNRR was born out of fire: the fire of anger about the abuse and suffering of women and the fire of passion to join hands to change women's lives globally.

-Loes Keysers,Founding Member

Who we are

Women's Global Network for Reproductive Rights (WGNRR) is a southern-based network that connects and strengthens movements for sexual and reproductive health and rights (SRHR) and justice. Our work is grounded in the realities of those who most lack economic, social, and political power.

We work to realise the full sexual and reproductive health and rights of all people, with a particular focus on the most marginalized. We believe that achieving this goal requires transformative social change.

Through critical analysis and strategic actions, we connect partners and allies, build knowledge and capacities, and organize advocacy and campaign actions on critical feminist, SRHR, and justice issues.

Our Herstory

In the late 1970s and early 1980s, the feminist movement and the women's health movement came into its own. Women the world over began to agitate for their rights, pushing for their right to freedom of choice. It was in such a revolutionary context that the International Contraception, Abortion and Sterilisation Campaign (ICASC) held the fourth International Women and Health Meeting (IWHM) in 1984, which was themed, "No to Population Control... Women Decide!"

It was at this international conference, attended by women from across the globe, that it became clear that reproductive issues affect all women, and that global solidarity was essential. It recognized and appreciated not just the similarities, but the differences between the many groups of women across the globe and within their communities.

The grave import and urgency of the myriad issues faced by women and the danger to the realization of their rights saw the formation of several important networks that still exist today, such as the Latin American Women and Health Network, and Women Living Under Muslim Laws. It was at this conference and in such an atmosphere that the Women's Global Network for Reproductive Rights was formed, bringing together reproductive rights advocates and activists and ensuring that these pressing issues were given a strong, collective voice of advocacy.



Our Approaches

We recognize the connection between gender, social, economic, cultural, and religious issues and the ability of people to fulfill their sexual and reproductive rights. We therefore constantly seek to provide a comprehensive view of SRHR, including issues of social justice and the socio-economic conditions which need to change to enable rights to be realized. We believe this requires transformative social change and we work with our members, partners, and allies to identify and demand the changes required within their different social contexts.

Empowerment

Our members and allies are empowered and supported to take action based on their own knowledge and experiences.

Grassroots & community-led

We believe that our actions should be informed and led by grassroots and community organizations and the people whose lives international human rights mechanisms and agreements are aimed at improving.

In partnership

We work in partnership with members and allies to strengthen its impact and work to achieve shared goals. We seek to enhance and not duplicate the work of national and regional SRHR networks and emphasizes our ability to connect SRHR activists globally.



How We Work

Advocacy and Campaigns

We seek to enhance the implementation of sexual reproductive rights and justice obligations and commitments in human rights treaties and International Conventions such as ICPD, Beijing PfA, and the Sustainable Development Goals. We do this through policy analysis, information dissemination, and direct advocacy with international bodies such as the UN, governments, and policymakers, and community leaders. We work to ensure that policymaking is informed by the realities of grassroots communities and that the voices of those who lack political, economic, and social power are able to influence the decisions that affect them and work towards the elimination of laws and policies that are harmful and discriminatory. We support members and partners in seeking strategic ways to address critical SRH rights and justice issues through analysis, actions, and effective and creative communications.

Networking and Strategic Partnerships

Increase connectivity among members, partners, and allies and with the active participation of grassroots organizations to create a stronger voice and collective actions to advance SRHR. Strengthen our intersectional work by widening and deepening partnerships with social movements to create a common understanding of SRHR and its importance in sustainable development. We seek collaborations and learning exchanges with members and partners to examine practices and identifying challenges and priorities in our advocacies and activism.

Capacity Building

We engage in strategic skills sharing and learning exchanges among our members to enable them to undertake rights-based advocacy on SRHR at all levels; participate in human rights monitoring and case reporting and adopt and adapt human rights defense mechanisms. We seek to build the capacity of feminists and organizations by organizing training and workshops to meet the challenge of increasing access to SRHR services in their contexts. We ensure young women meaningfully participate in our activities and provide specific activities aimed at skills building of young SRHR activists.

Our Locations





The WGNRR's Coordination Office, through which our global operations are managed, is located in Manila, Philippines. In 2015, WGNRR Africa has been established, as a response to the expressed need of our members and partners in Africa. In 2016, WGNRR Africa was formally registered as a separate entity with its own NGO registration in Tanzania. WGNRR Africa is committed to the same vision and principles as WGNRR.



Strategic Priorities 2020 - 2022

We will strive to contribute to the global efforts to achieve sexual and reproductive health and rights for all people and counter related rollbacks, strategically focused on the following three program areas: 1) safe abortion rights, 2) accountability for SRHR, 3) young people's leadership, and 4) strengthening organizational capacity.

These three program areas have been identified based on our historical priorities, the current needs during the global pandemic and capacities of our network, and our assessment of how we can best contribute in this strategic period to our overall goal.

This Strategic Plan incorporates mitigation and adjustment measures to respond to the SRHR and gendered impacts of the COVID-19 pandemic that disproportionately affect women, girls, and LGBTIQ+ persons, and other marginalized groups. At the onset of COVID-19 in 2020, WGNRR calls for a rights-based, reproductive justice, and sustainable development approach towards the COVID-19 and any other emerging health issues. The experience with previous epidemics shows us that emergency and outbreaks have gendered impacts that disproportionately affect women, girls, and LGBTIQ+ persons. They face increased threats of sexual and other forms of violence. And having to stay at home during lockdown means being imprisoned with their abusers. Persons with disabilities, indigenous, refugees and LGBTiQ+ who are normally left out of the health care system will further experience discrimination as the pandemic strains resources and services. As advocates for sexual and reproductive health and rights for all, we know only too well that this public health crisis will exacerbate the risks for people living in intersecting vulnerabilities, particularly those in contexts with fragile economic and health systems, as financial, human, and technological resources will be diverted to respond to the pandemic. This Strategic Plan embeds COVID-19 measures in all that we do and we will heighten the advocacy and campaigns to ensure that access to SRHR information and services remain critical during the pandemic.





Safe Abortion Rights

WGNRR strongly advocates for access to safe abortion alongside access to contraceptives. Whilst access to contraceptives may reduce the need for abortion, women will face unplanned pregnancies due to contraceptive failure, sexual violence, and unplanned or unwanted sexual experiences. Access to safe abortion must be part of universal sexual and reproductive health services and recognized as a human right. Access to safe and legal abortion accompanied by accurate information and affordable, quality, and friendly services, enable women and young people to have full control over their bodies and fertility.

We believe that any effort to curb maternal mortality and morbidity will be fruitless without addressing the issue of abortion. Together with members and allies, WGNRR defends existing legislation and its implementation, opposes restrictive laws and policies, challenges social stigma and discrimination, and advocates for the decriminalization of abortion worldwide.

WGNRR develops the capacity of grassroots organizations for safe abortion advocacy.

Accountability for SRHR

We continue to utilize a range of international treaties and conventions to hold governments accountable, gain recognition and justice for those whose rights are denied. We will continue to develop this work and enhance our skills in this field and work strategically with members and allies to increase the effectiveness of human rights mechanisms in achieving SRHR, increase our members' ability to use these mechanisms, and enhance protection strategies for SRHR advocates.

We strengthen the individual and collective agency of women, girls, and other people who are most denied of their rights, through the ability to collect, scrutinize, and use the information to hold duty bearers to account. We believe that when women and girls have the access and capacity to use information, are aware of their rights and entitlements, and have the capacities and opportunities to voice their rights, they can effectively demand obligations from power holders to bring about change in policy and practice, and create a positive shift in social and cultural norms and values to recognize women and girls bodily integrity and autonomy.

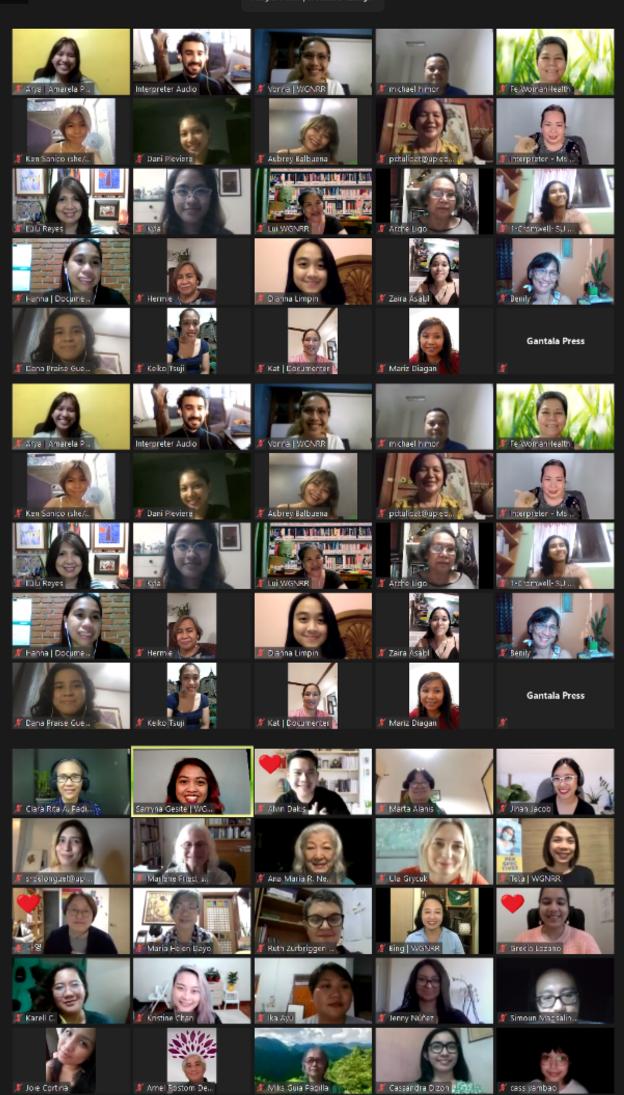
Young People's Leadership in SRHR

We advocate for the recognition of young people's sexual and reproductive rights as human rights, addressing the cultural, social, economic, and political barriers that young people face in accessing their SRHR, improving the availability of youth-friendly sexual and reproductive health services, and comprehensive sexuality education, and the meaningful leadership and engagement of young people in driving their own futures.

We ensure full integration of youth perspective and youth-specific issues into all its activities. In order to achieve the above objectives, we work to strengthen and support existing youth leadership and activism in SRHR, specifically looking at developing young women's leadership within its membership, and pushing for the creation of meaningful spaces and focus on young people's SRHR.

Strengthening Organizational Capacity

We seeks to develop strategies to enhance our operations, systems and procedures, monitoring and evaluation framework, fundraising and human resources. We sustain our visibility through provision of a range of communication mediums including website, social media, mobile apps, SMS and face to face activities for information and resource sharing, advocacy and campaigning, and networking & movement strengthening. We co-create, coordinate and collaborate with members and partners in the development of our campaign plans and actions.



Where are we going?

WGNRR, with its members and partners, will effectively campaign and take actions to achieve full sexual and reproductive health rights for all. A particular focus will be placed on safe abortion rights, accountability to SRHR, and youth leadership in SRHR in the midst of a pandemic.

Over the next 3 years, WGNRR will therefore be networking, mobilizing and campaigning with its members, partners, and allies, nationally, regionally, and globally on these key program areas. We will support capacity development through knowledge sharing and skills development, and place an emphasis on supporting and enhancing rights-based policy analysis and advocacy at the national level. Together we will strive to support change at the global and local levels, utilising human rights frameworks, and international agreements such as the ICPD PoA and the Beijing Platform for Action, and strongly articulate the demand that SRHR must be central to any development agenda.

We will promote a rights-based, reproductive justice, and sustainable development approach towards COVID-19 and any other emerging health issues in everything that we do. Together with our partners and members, we will counter attempts to use the pandemic to further the denial of women and girls their right to self-determination over their health and bodies. Internally, we will establish appropriate measures for mitigation and prevention, self and collective care, assistance to ensure the health and wellbeing of staff are taken care of.

We will promote sexual and reproductive rights as human rights (HR) and support the use of HR monitoring and reporting mechanisms to highlight SRHR violations and to hold governments and policymakers accountable to their HR obligations. We aim to increase our knowledge and strengthen our capacity on accountability mechanisms to ensure that the human rights of marginalized and underserved communities such as people of diverse sexualities and genders, women with disabilities, and poor women are promoted, protected, and fulfilled.

We will continue to seek alliances with those working in the field of positive masculinities and male involvement. We will use our position as a regional and global network to begin a dialogue within the SRHR movement to identify the issues, the challenges and develop a position for WGNRR using our reproductive justice lens. We also seek to enhance our work and alliances with organizations working with gender issues, women with disabilities, develop a deeper understanding of the SRHR issues they face, and adapt advocacy tools and strategies to promote and defend their human rights.



Goals 2020-2022

FOCUSED ACTIONS FOR SAFE ABORTION RIGHTS

Outcome Objectives

- Widened support base for advocacy and campaigns for the right to safe abortion
- Enhanced the ability of members, partners, and allies to advocate for safe abortion and combat abortion stigma
- Sustained engagement with strategic partners in advocacy and campaigns for the right to safe abortion

What our success would look like:

- Greater number of organizations and individuals participating in safe abortion advocacy campaigns led and supported by WGNRR
- Increase in the number of people reached with our advocacy, campaigns and abortion stigma reduction activities
- Members and partners organizations improved their ability in advocating for safe abortion rights
- Improved campaign coordination and provided timely and relevant inputs to strategy and activity plans and statements of strategic partners

- Identify, collect and utilize evidence of denial of access to safe and legal abortion and best advocacy practices
- Networking with people's health movements and other social movements to advance safe abortion rights agenda
- Provide capacity-building sessions, tools, and knowledge, and advocacy products to increase network members' ability to advocate at the national level.
- Share national advocacy strategies and actions at the regional level.
- Support the establishment and strengthening of national abortion advocacy networks and mobilize for a global abortion campaign
- Together with international, regional, and national networks, lead activities during September 28 International Safe Abortion Day, develop and share campaign materials
- Develop shared advocacy strategies and actions between network members, healthcare providers, and legal practitioners
- Together with strategic partners promote access to safe abortion at global advocacy platforms, produce practical advocacy and campaigning tools for network members to advocate this position
- Enhance skills and support strategies of members and partners to combat abortion stigma and discrimination
- Develop and share materials to articulate the need for abortion in advocacy and campaigns relating to other SRHR issues
- Adapt and share tools and advocacy materials, including stigma measurement tools, Social Behaviour Change Communication (SBCC) tools relating to abortion stigma



Goals 2020-2022

EFFECTIVE ENGAGEMENT WITH ACCOUNTABILITY MECHANISMS FOR SRHR

Outcome Objectives

- Improved the ability of feminists and organizations in engaging in accountability mechanisms to highlight SRHR as human rights
- Supported meaningful participation of marginalized groups in accountability mechanisms and campaigns
- Improved engagement at global and regional human rights mechanisms.

What our success would look like:

- Young advocates, feminists, and organizations improve skills on advocacy and campaigning for SRHR
- Deepened intersectional work through increased strategic partnerships with marginalized groups
- Written and submitted statements, given oral statements, and presented in official and CSO events

- Provide capacity-building sessions, tools to increase network members' and strategic partners' ability to advocate for sexual rights at the national level.
- Develop strategies relating to sexual and reproductive rights and integrate to advocacy efforts of network members
- Provide platforms for strategic partners to develop joint campaigns activities
- Develop strategic alliance with coalitions of marginalised groups (Women Living with HIV and women and girls with disabilities' networks/federations) for a common position on women's SRHR, HIV, and disability, and movement strengthening.
- Identify, and collect, and utilise evidence of denial of sexual rights and best advocacy practices
- Develop advocacy materials on sexual rights and share with network members
- Support for advocacy activities of strategic partners working with priority marginalised communities
- Highlight Sexual Rights during May 28 International Day of Action for Women's Health



Goals 2020-2022

INCREASED YOUNG PEOPLE'S LEADERSHIP FOR SRHR

Outcome Objectives

- Supported young people's advocacy and campaigns for SRHR
- Improved the ability of young people to advocate for their SRHR
- Widened spaces for young people's participation in SRHR advocacy and campaigning

What our success would look like:

- Directly supported youth-led, and youth-implemented actions during campaign activities
- Young people gain and/or improve advocacy and campaigning skills to advance their SRHR
- Youth-led organizations supported by WGNRR participate within SRHR networks and connect with youth-led originations
- Sustained and effectively engage in social media to promote awareness of young people's SRH

- Provide resources and training for youth-led networks to advocate for SRHR
- Building capacity of our network and members to integrate effective strategies for meaningful youth participation
- Youth perspectives and issues relating to access Abortion Rights, CSE, and Sexual rights are included in all WGNRR and advocacy and campaign activities
- Directly support establishment and strengthening of youth-led SRHR networks and initiatives.
- Support youth implemented actions during campaign Days of Action
- WGNRR youth leaders will participate within youth SRHR networks and connect with youth-led organizations.
- Support WGNRR youth leaders' meaningful engagement and participation in international and regional advocacy spaces



Goals 2020-2022

STRENGTHEN ORGANIZATIONAL CAPACITY AND SUSTAINABILITY

Outcome Objectives

- Deepened understanding of prevailing and emerging SRHR issues and enhancing skills to advocate and campaign for them
- Strengthened capacity to manage, monitor, and evaluate projects and initiatives
- Developed and implemented an effective fundraising strategy
- Strengthened means of working with members and partners
- Enhanced organizational tools, measures, and policies to ensure preventive and remedial actions are undertaken during outbreaks and emergency situations

What our success would look like:

- Ability to effectively analyze and respond to developments in SRHR and communicate advocacy messages
- Project management, monitoring, and evaluation plans developed and utilized
- Fundraising plans developed, implemented, and monitored regularly
- Active coordination and collaborations with members and partner
- · Ability to implement adjustments and mitigation measures, when needed

- Provide opportunities for internal capacity and staff development training and workshops on SRHR discourse and advocacy messaging
- Develop and implement project management, monitoring, and evaluation framework
- Develop and implement a long-term fundraising strategy
- Consult, coordinate and collaborate with members and partners in the creation of campaign plans and actions
- Review and update current office policies and procedures
- Institutionalize an adjustment and mitigation framework that is aligned with the policies, procedures, and values of the network.



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